

# 2011 ANNUAL REPORT

## USS HORNET MUSEUM



*Honoring the Past ★ Serving the Present ★ Inspiring the Future*

## Aircraft Carrier Hornet Foundation – “USS Hornet Museum”

# 2011 ANNUAL REPORT

January 1, 2011–December 31, 2011

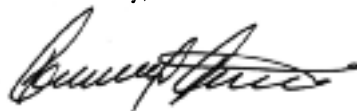
### GREETINGS:

With great pleasure, we present the USS Hornet Museum annual report for Calendar Year 2011. Just as the USS *Hornet* (CV-12) weathered a number of battles while in service to our nation, so has the Museum faced a number of challenges in its 13-year history. Despite our relatively inaccessible location and the ongoing nationwide recession, the Hornet continued its Heritage of Excellence in serving the citizens of, and visitors to, the Bay Area. This annual report highlights our success in meeting the challenges of CY2011, thanks to our dedicated staff, supportive volunteers, and wonderful donors.

The Hornet is now in a position of relative financial strength, with CY2011 having been one of the strongest revenue-generating years in recent history. This allows us to stay on course as a premiere venue for youth educational activities as well as family-oriented community and private events. We will continue to prudently manage both the income and expense streams in the future to ensure continued growth.

One source of the Hornet’s annual pride is in the area of ship restoration. The highly-decorated, WWII aircraft carrier is our primary artifact. In CY2011 alone, we restored and opened 13 additional spaces for public touring. This was the result of the efforts of the staff, along with numerous volunteers and financial supporters, who provided selfless support to this historic national treasure. For that, we remain grateful.

Sincerely,



Randall Ramian  
Chief Executive Officer

### A MESSAGE FROM THE BOARD OF TRUSTEES

On behalf of the Aircraft Carrier Hornet Foundation, I am pleased to report that the USS Hornet Museum continues to serve the San Francisco Bay Area community as an outstanding museum, event venue, educational resource, and community meeting place—while remaining ever-faithful to our mission embodied in the motto:

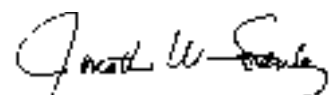
**“Honoring the past, serving the present, inspiring the future.”**

This annual report reflects a stable and well-run non-profit organization that operates in a challenging financial environment. These challenges provided the opportunity to learn and improve, which is reflected in the results of our operations for the period covered by the report.

The Board of Trustees congratulates the Museum staff on a job well-done. We are committed to enthusiastically supporting the Museum as we all strive for continued success in the years ahead.

And, the Board also wishes to thank the many volunteers, donors, and members who make this endeavor to preserve the legacy of the USS *Hornet* a meaningful and gratifying experience.

“Still on Station”...



Jon Stanley  
Chairman, ACHF



## MISSION

*Aircraft Carrier Hornet Foundation preserves and honors the legacy of the USS Hornet and its role in naval aviation, the defense of our country, the Apollo Program and the exploration of space. The USS Hornet Museum connects the greatest generation of Americans with future generations, educating and inspiring them to meet their challenges.*

## Our Guiding Principles:

- ★ The Museum is dedicated first and foremost to those men and women who made the greatest sacrifice in the service of their nation.
- ★ We will be responsive to the community and will maintain the USS Hornet Museum complex as a community asset, a community resource, and an integral part of the community.
- ★ We will preserve the historic fabric of the ship.
- ★ We will create an exciting, stimulating, state-of-the-art museum environment and an attractive and comfortable setting, which will encourage its use for family recreation.
- ★ We will create a stimulating, creative, innovative work/study/research environment, and work as a staff/volunteer team in support of these common goals.

The USS Hornet Museum, a State and National Historic Landmark, is berthed at Pier 3 on the former naval air station in Alameda. Her active duty years spanned the 1940's, 50's, and 60's. She was a key participant in World War II, the Vietnam War, the Cold War, and the recovery of the first two lunar landing space missions. She was stored in a naval mothball fleet from 1970-1995.

When opened in 1998, the Hornet was the only sea, air and space museum on the West Coast. The Museum is a great resource for local and international visitors and is open seven days a week—closed only for Thanksgiving, Christmas and New Year's days.

More than 62,000 people visited the Hornet during the 2011 calendar year. This number includes all general admission visitors, members, and guests for public and private events.

Some of our most popular youth activities include the educational "STEM to Stern" tour, the overnight Live-Aboard program for organized youth groups, and our history-themed Living Ship Days. Other family-friendly events include all the major patriotic holidays such as the Fourth of July celebration, and special events like our Halloween Monster Bash, and big band dances.



*Visitors enjoy photo opportunities with our jet cockpits*

# FINANCIAL SUMMARY – Calendar Year 2011

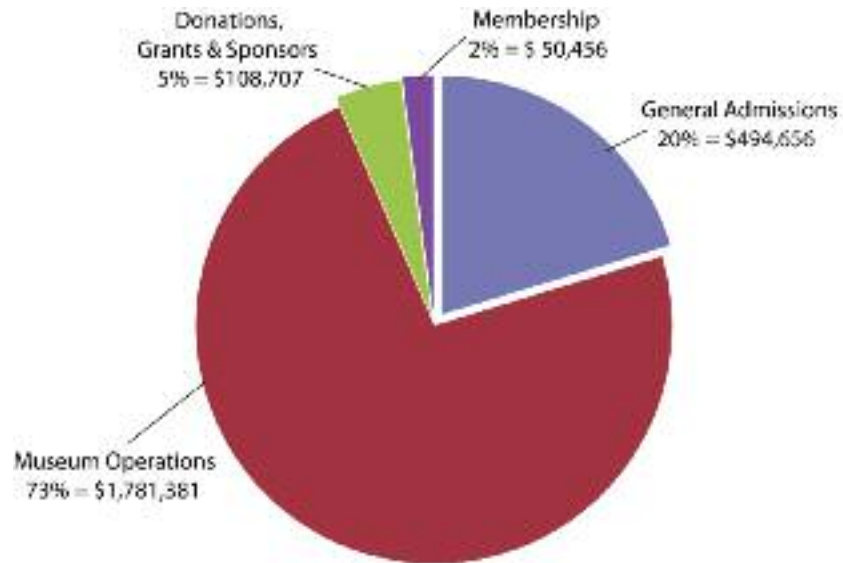
Like many non-profit organizations in 2011, the Hornet faced significant financial challenges in maintaining a quality level of daily operations with limited funding and reduced personnel resources. Our staff responded very professionally, providing a valuable community service while ensuring a positive cash flow situation.

At the end of the year, we had balanced our budget, generated a net increase in assets, secured new sources of income and funded a contingency account to cover unanticipated future financial requirements.

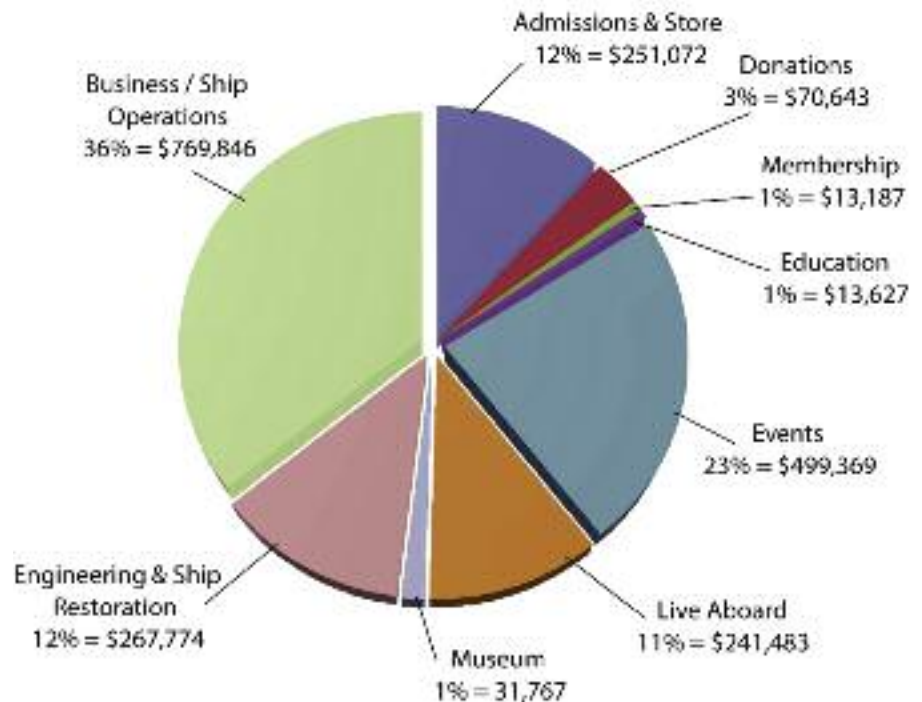
For the twelve months of 2011, the Museum's revenues totaled \$2,435,201 while expenses were held to \$2,158,768, generating a net increase in assets of \$276,433. Please refer to the accompanying pie charts to view the allocation of these revenues and expenses.

The Museum is now a lean-but-profitable organization. We are positioned for growth across our existing revenue generating departments, by enhancing our Live-Aboard experience, attracting more private and community events, developing more exhibits to keep visitor interest high, expanding our public relations and marketing efforts, while meeting the demands of maintaining the ship itself. We also plan to significantly expand our long-term fundraising efforts next year.

## REVENUES



## EXPENSES





Tailor Shop

## RESTORATION

### Ship Restoration

The guiding vision for our restoration activity is to preserve the aircraft carrier in the same condition as when she was decommissioned in 1970. We want our visitors to understand the living and working conditions that sailors experienced while aboard ship.

Following a methodical plan, space by space, compartment by compartment, volunteer crews tirelessly restore *Hornet* back to her in-service condition. From the Bridge, to the Officers' Wardroom, to Sick Bay, to the Engine Room, Ready Rooms, Hangar Bay, Galley and Mess Deck, Berthing Spaces, the aircraft carrier welcomes guests aboard daily to share in a bit of history from a past era.

Each project starts by researching hundreds of photos provided in cruise books and by former crew members. After establishing exactly how a particular space should look, the physical process of restoration begins. From matching the correct paint color to the stenciling of the piping, duct work, and electrical cabling, nothing is overlooked.

In 2011, we proudly opened to the public the following new and/or expanded spaces:

- Main Ship's Laundry
- Officers' Barber Shop
- Arresting Gear Room

- Ship Services—Cobbler Shop, Tailor Shop, and Sports Equipment Locker
- No. 2 Boiler Room
- 07 Level Gun Director Control Room
- Forward Sonar
- Flag Bridge
- Enlisted Mess Deck Scullery
- 442nd Exhibition Spaces expanded
- Anti-Submarine Warfare Exhibit
- Doolittle Raid Exhibit

Most of the restored spaces reflect elements from a combination of all three decades that *Hornet* served America. Detail and historical accuracy are the essence of all restoration work.

The biggest compliment our volunteers can receive is from a former *Hornet* crew member coming aboard with his family and seeing the look on his face—for a brief instant, he is back home on his ship, just as he left her.



No. 2 Boiler Room



US-2B Tracker

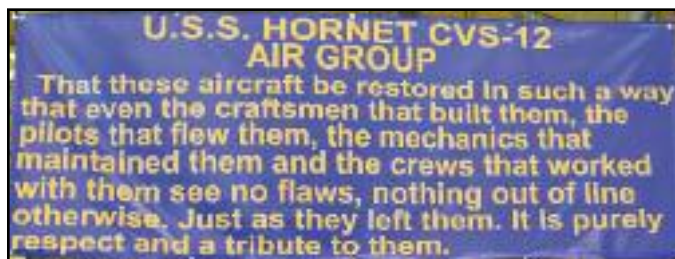
## Aircraft Restoration

Of course, an aircraft carrier is not complete without aircraft aboard. The Museum's Air Group exhibits are comprised of 14 aircraft and two aircraft nose cockpits mounted on trailers, including:

TBM-3 Avenger	SH-3 Sea King
FM-2 Wildcat	HUP-1 Retriever
FJ-2 Fury	T-28 Trojan
H-34D Seahorse	US-2B Tracker
F8U-1 Crusader	SH-2H Sea Sprite
TA-4J Skyhawk	F-4S Phantom
S-3B Viking	F-14A Tomcat

The two trailer-mounted cockpits are the F8U Crusader known as "Clementine" and the F-11 Tiger affectionately called "FiFi," both of which see plenty of action in parades and community events throughout the year.

The continued restoration and upkeep of aircraft remains an ongoing challenge for the Museum. Specific parts and materials are extremely hard to find and expensive. However, the skills and craftsmanship displayed by our crews is phenomenal. These crews are comprised of retired military, private and commercial aviation aficionados, and those who have the interest and desire to learn. Visitors will see the Air Group's banner in the restoration area stating their goal:



## COLLECTIONS/ ACQUISITIONS

Thanks to the generosity of many individuals, the material collection of the USS Hornet Museum continued to grow during the course of 2011. It is with many thanks that we recognize these people:

Edward E. Barbera	Janet Mardirosian
Geri Beaton	David Natcher
David Earl Bell	John Neath
Jon Billeci	James O'Brien
Ellen Bradley	Richard Papp
Walter Cambra	Michael Patrick
Natalie Conkel	Pamela Penny
Tim Cothorn	Thomas Richards
Jim Dolbow	Alvin Rothstein
Don Downey	Rolf Sabye
Duane Doyle	Janelle Sahr
Gail Edgan	Dennis Schultz
Kermit Enander	Raymond Search
Bob & Jennifer Fish	Jacob Senn
Mike Gilmer	Patty Shipp
Ira Gostin	Brian Smartt
Vera Hardin	Laurence Timberman
Rob Jenson	Ken Winans
B.J. Love	Gary Zatarain

## EXHIBITS

Three highlight exhibits were opened in 2011. The Mars Rover exhibit (featuring a replica spacecraft on loan from NASA), was onboard for six months. To commemorate the Centennial of Naval Aviation, the Museum created a display that depicts the first landing/takeoff sequence of an aircraft on a Navy ship, which occurred on the San Francisco Bay. To honor the most famous U.S. aircraft carrier raid of WWII, the Museum opened a Doolittle Raid exhibit.



"Rocky" the Mars Rover replica

"Hangar Bay Life" also opened in Hangar Bay One. This smaller exhibit, consisting of photographs taken during the course of the USS *Hornet's* service, shows the hangar bay as a place of crew recreation as well as serious military functionality.



An educational tour sparks interest

## EDUCATION

### Programs, School Groups & Tours

The Museum's Education Department had a very successful year, as reservations for our specialized tours and overnights increased. Several new programs were launched, and the Museum's historical lecture series, Living Ship Day, fell under the directorship of the Education Department. This was the most successful year to date for the Living Ship Day program, as interest in these events increased Museum attendance.

Our education programs offer unique chances for students to experience science and history firsthand. Whether it is by taking students on a basic docent-led tour or participating in one of the educational labs, our programs enhance a student's appreciation of U.S. history and STEM (science, technology, engineering, and math). They offer what no text book can—a tactile experience which captures the value of American history and early naval technology.

Our "STEM to Stern" and "Step into History" programs are all based on California State Educational Standards. All of these programs are equipped with artifacts, multi-media presentations, and historical footage to sharpen the learning experience.

The "STEM to Stern Jr." program, a new science program geared towards elementary schools, is designed to explore the relationship between the ship's operation and Earth science. Our labs are based on California 4th and 5th grade standards and explore the wonders of electricity, magnetism, weather, and aviation. By exploring the operational

functions of a WWII aircraft carrier, the realms of electricity and weather come alive!

Currently, the Museum offers six different programs serving all age & grade levels to local educators. The name of each program, the audience it serves, and a brief content description are listed below:

- ★ **"Field Trip at Sea" Grades K-12**  
Basic docent-led day tour highlights *Hornet's* history and Apollo missions.
- ★ **"Step into History" Grades 8-12**  
Learn 20th Century U.S. history while visiting five different stations onboard during this day tour.
- ★ **"STEM to Stern" Grades 8-12**  
Apply math and science to the daily operations of an aircraft carrier during this day tour.
- ★ **"STEM to Stern Jr." Grades 2-5**  
Fieldtrips are enhanced with a one-hour hands-on earth science lab during this day program.
- ★ **"Passport to History" Youth Overnight Grades K-5**  
Students have a rare and unique opportunity to follow in the "footsteps of *Hornet's* sailors."

### Live-Aboard Program

The overnight Live-Aboard program provides an exciting opportunity for guests to "step into history" and envision a day in the life of the crewmen who served our nation so gallantly. Guests enjoy both dinner and breakfast in the original crew's mess hall, and partake in various optional tours throughout the ship. They also participate in the telling of ghost



A youngster snuggles into his sailor's bunk

stories in the Fo'c'sle, sleep overnight on bunks in the crew berthing compartments, and take a ride in the flight simulator.

Additionally, scouts can earn merit badges in aviation, radio or space exploration during their stay. All guests are encouraged to participate in normal Museum daytime activities as well. This highly popular program is run by a core of dedicated individuals, some of whom served aboard the aircraft carrier while she was in service. Their experience and enthusiasm bring the ship to life for each guest.

Since its inception, the Live-Aboard program has hosted over 100,000 overnight visitors, with roughly 8,100 guests in 2011. Many organized youth groups, such as YMCAs and churches, take advantage of this unique learning opportunity, and Boy and Girl Scouts organizations have made our overnight experience a perennial favorite for more than a decade.



*A scout tries out pre-computer technology*

For many years, hundreds of California Sea Scouts and their families have descended on the Hornet over the Memorial Day weekend. During their three-day Ancient Mariner Regatta, these youngsters demonstrate a knowledge of various sea-faring skills.

In 2011, we also hosted special overnight encampments for families and adult groups. In one case, designers from a popular video game company found inspiration for their military game designs while enjoying a night aboard. The Museum also welcomed aboard guests from the Bay Area Chapter of an Ivy League university's alumni association, coordinating with the Events department for a memorable experience.

The Live-Aboard program is an educational experience like no other. Its popularity can be summed up by the huge number of repeat visitors who return with friends and family to experience the fun all over again.

## EVENTS

For many years, the Events Department has overseen and encompassed all aspects of every event occurring at the USS Hornet Museum. This extensive list includes functions such as private/corporate parties and meetings and filming. In addition, community events such as our Fourth of July celebration, swing dances, Halloween Monster Bash, and our annual New Year's Eve Gala (all fundraisers for the Museum) are hosted by this department, which also handles children's birthday parties and more. Based on the department's successes and increased demand during the fiscal year of 2011, the department was separated into two units: Hornet Community Events and Private Event Sales.

### Hornet Community Events

There were many exciting Museum-sponsored community events throughout the year. The summer season was kicked off with a well-attended big band dance featuring "The Jimmy Dorsey Orchestra" and followed by our popular Fourth of July celebration. More than 1,700 guests toured the historic ship, listened or danced to one of the many bands, and played interactive games. These included bounce houses for children, robo surfing, and air hockey tables. The day was capped with views of several fireworks shows throughout the Bay Area from the flight deck.



*July 4th concert crowd*

Our Halloween Monster Bash dance and costume event was also a great success enjoyed by roughly 1,000 children and adults. The Museum provided a special children's area for families with young children to enjoy. Tours of the Haunted Hospital were ongoing throughout the night while party music was provided by the *Cocktail Monkeys*.





*The Swingin' Blue Stars perform at our swing dances*

Our New Year's Eve gala is legendary throughout the Bay Area and the 2011 edition was no exception. Once again, *3 O'Clock Jump* performed classics from the Big Band era, Rhumba, Cha Cha, Waltz, and Swing favorites. Roughly 1,300 attendees danced the night away amongst vintage aircraft on the hangar deck. At midnight, guests went up to the flight deck to view the San Francisco skyline lit up with fireworks. The Silent Auction was a huge success. Many guests commented about how magical the New Year's Eve gala events were.

## Private Event Sales

Immediately after its formation in March 2011, the Private Event Sales Department began capturing business. Film location shoots were booked for a regional commercial featuring an awesome helicopter shot. More artistically, Paul Thomas Anderson (writer/director of "Boogie Nights" and "Magnolia") filmed scenes for his latest endeavor,



*Corporate meeting clients enjoy an aircraft elevator ride*

"The Master." This film is based upon the life of L. Ron Hubbard and stars Joaquin Phoenix and Phillip Seymour Hoffman. Filming took place in the ship's Torpedo Magazine and Enterprise Berthing areas, and a stuntman jumped off the Flight Deck.

The Museum greatly benefited this year by obtaining new clients through strategic marketing and business development efforts, as well as new pricing categories to attract more corporate clients. These new clients included well-known companies such as Plantronics, Google, Wells Fargo Bank, and the Travel Channel. By the end of 2011, the Hornet was rapidly becoming the new "go to" site among Bay Area venues for large corporate gatherings and authentic film locations.



*Flight Simulator*

## PUBLIC RELATIONS

In 2011, the USS Hornet Museum made significant strides in its public relations efforts. The organization joined forces with De Alba Communications to enhance our reach throughout the Bay Area community and northern California. With their aggressive assistance, more people have become aware of our various community events and educational programs, such as Live-Aboard, Living Ship Day, and national holiday commemorations.

Another major initiative undertaken with De Alba's efforts and expertise, is reaching out to a more diverse audience. We have noticed a significant increase in general admissions from outside the normal Hornet affinity groups, and are now attracting visitors from a variety of ethnic and international communities.

# GRANTS, DONATIONS & SPONSORSHIPS

Although the USS Hornet Museum maintains strong ties to the U.S. Navy, the Museum does not receive any financial assistance from the Navy nor from other governmental agencies. Therefore, the operating revenue of the Museum is supplemented by generous individuals and companies who donate money, goods, or services. With much appreciation, we wish to recognize their valuable 2011 contributions that helped us weather the national recession.



## Admiral Level (\$10,000+)

Duane Doyle  
Wreyford Family  
Foundation

## Captain Level (\$5,000–\$9,999)

Bob Fish  
Mali Kuo  
Tom McManama

## Commander Level (\$1,000–\$4,999)

Annabelle Candy Company  
Bank of the West  
John Berger  
Bill Fee  
Terry Ferl  
George Fogle  
Ray Fortney  
Susan French  
Howard Girdlestone  
Donald Keith  
Hal Lewis  
Bruce Morris  
David Orias

David Orris  
Rich Radigonda  
Paul Reyff  
Heidi Schave  
Bud Snyder  
Charles Somma  
Tailhook Association Inc.  
Rick Thom  
Visa Giftstation

## Lieutenant Level (\$100–\$999)

3M Foundation  
Larry Aandahl  
Paul Ackerman  
Christine Adams  
Kurt & Donna Allen  
AMNAV Maritime Services  
Stephen Andruszkewicz  
Mark Annis  
Bob Atchison  
Lydia Avak  
Mark Aydelotte  
Judith Balcerzak  
Brooks Baldwin  
Michael & Michelle Balfe  
Jim Balovich

Jim Barry  
James Benenati  
Dave Bergmann  
Cindy Berti  
Robert Berti  
Dale Berven  
Big Hairy Dog  
Information Systems  
Laura & Steven Bigham  
Beverly Blatt &  
David Filipek  
Michael Bono  
Marilyn Booth  
Leroy Brown  
Thomas Brown  
Theodore Butler  
Thomas & Madelyn Byron  
Ross & Lillian Cadenasso  
Judy Card  
Glenn Casey  
Suzanne Chapman &  
Ronald Berti  
Richard Clouse  
Contra Costa Community  
College District  
William Cranston  
Melvin Crowder

Sally Currie  
William Danielson  
Marsha Davidson  
Edwin DeGraff  
William DeLong  
Eileen DesMeules  
Walter Donovan Jr.  
Walter Duckert  
John Eberle  
Paul Emanuelson  
Carolyn Engler  
Joslyn Faust  
Charles Foreman  
Foothill Sportsmen's Club  
John French  
Jeff Freymuth  
Robert Garritano  
Betty & Rod Gee, Pier 29  
General Association -  
SF Bay Area  
David Gilman  
Jeffrey & Jenny Goshorn  
Doug Gravelle  
Jeffery Graves  
Joseph Gryson  
Frank Guthrie  
Todd Hansen



Ken Winans, Randy Wreyford, Don Wreyford and Jim Wreyford  
tour the USS Hornet Museum

## Wreyford Family Foundation Matching Challenge Grant

For each dollar raised by the Museum, the Wreyford Foundation will match it, up to the maximum grant amount of \$100,000. This grant is specifically linked to a long-range goal of relocating the USS Hornet Museum to a pier with better public access. For more info and ways to donate, visit our website at [www.uss-hornet.org](http://www.uss-hornet.org) and go to "Contribute."

Chris Harwood  
 Scott Haylock  
 Henkel Corporation  
 Stanley Hergott  
 Bob Hildebrand  
 Richard Holmes  
 Dennis Hough  
 Ernestine Huffman  
 Benjamin Huntington  
 Aaron Johnson  
 Arthur Johnson  
 Dennis Johnson  
 Ralph Johnson  
 Jacqueline Jones  
 Russell Kennedy  
 W. Kesselring  
 Bill Kirschner  
 Geoffrey Kline  
 David Kling  
 Frederick Koenen  
 Joye Korth

Fred Marcalus  
 Don Marcus  
 Gary Mathews  
 Michael D. McClelland  
 Louise McCue  
 Phil Meginness  
 William Messaros  
 Blake Middleton  
 Robert Miller  
 Gregory Miller  
 Vincent Murphy  
 Richard Naylor  
 NCCA Charitable  
 Foundation  
 David Nolthenius  
 Dave Norris  
 Daniel Onion  
 David Orias  
 John Palmer  
 James Pardi  
 Leonard Paxton



*A young visitor checks out the SH-3 Sea King helicopter*



*T-28 Trojan aircraft makes a colorful prop for a glamour photo*

Juzar Roopawala  
 Richard & Barbara  
 Rosenberg  
 Alvin Rothstein  
 Gabriel Rottas  
 Joaquin Ruiz  
 Lawson Sakai  
 Rodolfo San Agustin  
 Paul Sanborn  
 Gilbert Santana  
 Don Savery  
 Donald & Diane Schave  
 Kris Schave  
 Anthony Schilling  
 Harry Scholar  
 Jack Scialabba  
 Semper Fi Mac  
 John Sheehan  
 Al Simonsen  
 Eric Singley  
 Al Smith

Joan Uhler  
 USS Bennington  
 Association Auxiliary  
 Vito Vaccaro  
 Jill Valiant  
 Paul Vigeant  
 Carol Vogel  
 Diane Wagner  
 David Wallace  
 H. Milton Watchers  
 William Wertz  
 Adena Why  
 Bernard Willis  
 Kenneth Wolfe  
 Kathie Woolard  
 Wow Toyz  
 Donald Wright  
 Al Young  
 Shonna Zimmermann  
 Robert Zitkovich

Mayumi Krause  
 William Kubik  
 Ysabel Lagache  
 David Lamb  
 Ingrid Lamb  
 William Langenberg  
 William Layne  
 Doug Lewis  
 William Lewis  
 Kenneth Livingston  
 James Livingstone  
 Gerald Lutz  
 Jerome Magee, Jr.  
 Larry Malaby  
 Paul Mannoni  
 Jack & Connie Mansfield

Jon Pazenitzki  
 Martin Peadar  
 Ronald Pierre  
 Herbert Ploch  
 Edwin Pohle  
 Peter Pors  
 Qualcomm Matching  
 Grant Program  
 James Redeske  
 Anthony & Susan Reeves  
 Raphael Ricard  
 Richard Rinderknecht  
 Dennis Ritchie  
 Michael Roberts  
 Darrell Robertson  
 Lionel Rodriguez  
 James Rogers

Charles Soules  
 Darlene Speer  
 Bill Spillane  
 Carl Spinks  
 April Stainbridge  
 Steve Staples  
 John States  
 Amo Sternitzky  
 Dean Stoker  
 LCDR Morris Summey,  
 USN (Ret)  
 Craig Swanson  
 Dorothy Szymanski  
 Leon Tackett  
 Edward Thomas

**Ensign Level  
 (Under \$100)**

Frederick Ackerman  
 David Adams  
 Carol & James Aitken  
 Nancy Alexander  
 Barbara Alibozek  
 Charles Alsip  
 Robert Andersen  
 Neil Anderson  
 Harry Andrews  
 Diana Anthony  
 Maurice Bales  
 Michael Barclay  
 Sally Beck  
 Richard Bellile

Darrell Benner  
Wayne Bennett  
Jeannette Bilstein  
Robert Bingham  
Louise Bizzell  
Nauvelene Blaisdell  
Faith Block  
John Border  
Stephen Bosshard  
Robert Bouchet  
Doug & Kristine Brady  
Carl Bragg  
Robert Branick  
Gardner Bride  
John Brudi  
Jack Buckalew  
Timothy Burkhardt  
Judith Butler  
Edward Butler  
Joseph Caggiano  
David Calhoun  
Charles Carlsen  
John Carr

Joseph & Eleanor  
Daigneault  
Robert & Eleanor Dalton  
Kevin Daw  
Dennis Deaton  
Melissa Denman  
John Dougherty  
Marie & Daniel Dubis  
Harold Duchek  
Joe Dwigans  
Paul Edwards  
Donal Elliott  
John Emerson  
Meredith Flynn  
Irving Ford  
Ruben Galindo  
Lisa Giaquinto  
Robert Gladstone  
Kenneth Glass  
Edward Gorzynski  
Grace Lutheran School -  
Special Activities  
Paul Graham



*Re-enactors add to the atmosphere of a Living Ship Day*

Richard Jensen  
Hugh Johnson  
Martin & Alice Jonas  
Rick Joyce  
John Kapolka, Sr  
Edward Keller  
Ervin Ketterling  
James Kinkella  
Rebecca Kirkpatrick  
Neil Klingenburg  
Richard Kmiecik  
Leonard & Julia Kowalski  
Cecilia Kozik  
Daniel Dean Kunshier  
J.F Lachnicht  
Robert & Janet Lamarre  
Dan Lange  
Kenneth Langlois  
Hank Lapa  
Barbara & John Lawson  
William Leary  
Scott & Karen LeBeau  
Elinor Lee  
Rick Lefebber  
Michael Leonardich  
Edward Letsch  
Melanie Lewis  
Robert Lewis, JR.  
Debbie Lienhart  
Richard & Claudia Lindsay  
David Lipinski  
Robert Lippert  
Richard & Pat Loomis  
Edwin Love  
Janet & Gregory Lucia  
Paul Ludwig  
Paul Mac Haffie  
Stephen Mahannah  
Charles Manson  
Jim Marshall  
Peter Martin Sr.  
Gordon McClive  
Merill McCurdy  
Madeline McEntyre  
Mercedes Club  
Allen & Suzanne Mendel  
Del Meyer  
Steven Meyers  
Gerald Morrow  
Barbara Murman  
Mary Murphy  
Jacqueline & Sean  
Nimmons  
Larry Nitchman  
Rolf Noll  
Ernie Notar  
Gary Orr  
Our Savior Lutheran Church  
Joseph Pausner  
Brandy Payton  
Robert Pennington  
Jack & Emily Pera  
Eugene Perry  
William & Sharon Phebus  
James Phillips  
Virigina Pipe  
Carolyn & Henry Poirot  
James Popkin  
John Potter  
Robert Prout  
Michael & Leslie  
Prudhomme  
Frederick Rankin  
Robert Reaves



*Eager visitors line up at admissions and check out the store*

Tommy Carver  
James Clark  
Ronald Clark  
Ronald Clark  
Richard & Karen Clements  
Gerald Cockrill  
Jay & Nadine Comeau  
Community Health  
Charities  
Richard Cooke  
Anthony Coscia  
John Cox  
Kevin Cox  
Christopher Culp  
Marnie Curry

Roger Guess  
Fern Gullett  
Nancy & Joseph Gwozdz  
Arthur Hanley  
William Happersett  
Paul Hardman  
Laurie Hart  
James Hill  
Robert Hosier  
James & Leslie Houpt  
William Hubert  
George Hume  
Chris Jen  
Phillip Jenkins  
Esther Jennings

Peter Redshaw  
 Gary Reilly  
 Alexander Remington  
 Lawrence Ricciardi  
 Bob Ridosh  
 Patricia Robinson  
 Steven & Jennifer Rohrer  
 Leo & Anne Marie Romanos  
 Michelle Roos  
 Steven Rosas  
 Belva Sager  
 Suzette Sager  
 Crispin Salazar  
 John Sargent  
 William Schaub  
 Jeff A. Schoemaker  
 Paul Senden  
 Mal Seoane  
 Charles Shaddle  
 George Shaw  
 Jeff Shepard  
 Gerald Shields  
 Peter Shyvers  
 Gene Silveira  
 W. & J. Slosek  
 Jay Smalridge  
 Albert Smith  
 Gary Smith  
 Paul & Nancy Snyder  
 Paul Soifer  
 Frank Sokasits  
 Frederick & Joseph Solari  
 F. Preston Spalding  
 Andy Spears  
 John Spencer  
 Doris Stanton  
 Eloise Stevens  
 St. Michael's School  
 Charles Strachen  
 John Suckow  
 Richard Szatkowski  
 Paul Szetela  
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A Hornet Band member plays "Taps" at a memorial ceremony

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 Pablo Iwaszewicz  
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 Ganesh Jampani  
 Remijio Jaquez  
 James Jasaitis  
 Sapphire Javier  
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 Durai Kalaiselvan  
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 Karl Knowles  
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 Greg Koering  
 Paul Kooner  
 Jeff Koontz  
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 Heidi Koronkowski  
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 Bernadette Lambert  
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 Herbert & Verna Li  
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 Kurt Libby  
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 Sungsu Lim  
 Cheng-Ju Lin  
 David Lin



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 William Lindsley  
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 Henry Littell  
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 Phingying Zeng  
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 Nguyen Loi  
 Nina Lolk  
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 Diane Nhin  
 Benjamin Niu  
 Gil Norman  
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 Allen Norton



*Scouts learn how sonobuoys work*

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 Alicia Nuchols  
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 Martha Ochoa  
 Courtney &  
 James O'Connell  
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Robert Roumas  
Raj Roychoudhury  
Catherine Rucker  
Danny Ruckman  
Myra & Ted Rudolph  
Paul Ruiz  
Andrea & Matt Ruport  
Jack Russ  
Daniel Rygasewicz  
D. Sabour  
Suzette Sager  
Kenneth Salomon  
Lisa Salomon &  
Scott Forrest  
Oliver & Rebecca Samonte  
Rodolfo San Agustin  
Paul Sanborn  
Genesis &  
Matthew B. Sanchez  
Jose Sanchez  
Manuel Sanchez  
Hermenegildo C. Sanchez, Jr.  
Kirsten & Kurt Sanders  
Krish &  
Kristina Santhanam  
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Val Sarmiento  
Jim Sartain  
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Leo Vik  
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 Sung Ook & Suzanne Yang  
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 Theodore & Mary Yee  
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 Reza Yongerman  
 Betsy &  
 Coleman Youngdahl  
 Gary Zatarian  
 Judy Zellers  
 William Zemke  
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 Ping Zhou  
 Christi Zuber

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 USN (Ret.)  
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 Glenn Sellier  
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National Geographic film crew onboard the Hornet

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*Aircraft Carrier Hornet Foundation preserves and honors the legacy of the USS Hornet and its role in naval aviation, the defense of our country, the Apollo Program and the exploration of space.*

*The USS Hornet Museum connects the greatest generation of Americans with future generations, educating and inspiring them to meet their challenges.*

